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# A case study of a successful woodchip project for an energy auction from a stakeholder perspective: the approach used and underlying factors

Pedro Meirelles Villas-Bôas<sup>1</sup>, Jose Maria Ferreira Jardim da Silveira<sup>2</sup>, Fernando Villas-Bôas<sup>3</sup>

Correspondence:

Pedro Meirelles Villas-Bôas

pedro.boas@gmail.com

#### Abstract

Energy auctions are increasingly being used to meet the energy needs of many countries [1].

These auctions have been studied extensively, as it is widely agreed that their design elements have a major impact on auction outcomes [2].

These studies analyze the relationship between auction design and outcomes, usually from the perspective of the auction regulator.

In our study, we propose to analyze such designs from both the bidder's and the intermediary's perspective.

As a case study, we describe and analyze the main factors that led a woodchip project to win a public energy auction, with drawbacks in the reference price formula for projects that require inflexible generation, mainly biomass projects.

<sup>&</sup>lt;sup>1</sup> Bioenergy PhD Program, School of Food Engineering, Unicamp. Head of Mergers & Acquisitions, StoneX Brazil, https://orcid.org/0000-0002-2196-9481

<sup>&</sup>lt;sup>2</sup> Institute of Economics, Center for Agricultural and Environmental Economics (NEA), Unicamp, https://orcid.org/0000-0003-3680-875X

<sup>&</sup>lt;sup>3</sup> Interior Point Methods group – CNPq/Department of Applied Mathematics, Unicamp, https://orcid.org/0009-0006-6564-6736

We then propose a more in-depth analysis and optimization of the bid price control formula, arriving at results that point to some weaknesses in the control formula or in its underlying rules.

**Keywords:** biomass, energy, inflexibility, technical feasibility, economic-financial feasibility, sustainability, biomass cogeneration

## 1. Introduction

Energy auctions have been extensively studied. A quick search of the ScienceDirect database [1] reveals more than 11,000 research articles on this topic from the last two decades. So far, there is broad agreement in this literature that all design elements have a major impact on the trade-off between efficiency and effectiveness [2, 3] and on the energy transition toward decarbonization [4]. There is agreement that the choice of the design elements can determine whether these benefits will actually impact the results [5, 6], although some authors argue that the most important impact on various criteria and objectives comes from the structural features of the auctions as a whole and not necessarily from the design elements [7].

These studies take the point of view of the regulator who sets up the auction, and they analyze the results of the auction.

This raises a research question: "What would the analyses and outcomes of the auction rules look like from the perspective of the stakeholder rather than the regulator, and what design would the stakeholder choose?"

To explore this question, we take the perspective of a stakeholder in a particular auction where the analysis of the auction rules and subsequent design were based on the profitability of the project for the bidding project *prior* to the auction.

We focus on the 2019 energy auction in Roraima, a Brazilian state isolated from the national energy grid and with a significant energy deficit. As of 2021, there are about 250 isolated systems in Brazil, concentrated in the northern region, accounting for only 1% of the country's total electricity consumption but covering 40% of the territory [8].

The auction was mediated and regulated by a government agency, and its purpose was to replace and supplement the existing thermoelectric diesel power plants, which are expensive and polluting, with cleaner energy projects that can be called only when needed. To this end, certain special provisions were established to promote projects that provide energy only on demand, while allowing projects that require a fixed minimum consumption of fuel to participate via an inflexibility<sup>4</sup> declaration.

The government agency established a formula for what was called the "reference price," with some constants set by the regulator and some variables to be determined by the bidder. The formula aimed to equalize the prices of projects with and without inflexibility and to determine which projects would win the auction.

<sup>&</sup>lt;sup>4</sup> In the context of energy auctions, *inflexibility* refers to the value of mandatory minimum electricity generation from a thermoelectric power plant that is not subject to the National Electricity System Operator's (ONS) rules for on-demand energy.

Since the formula was the key element in determining the winning bids, our methodology was to analyze in detail the variables that must be determined to maximize the profit for the bidder and then examine the consequences of these decisions.

Unlike some other studies of energy auctions, the analysis and design of some projects revealed most of the underlying elements of the formula used to set the reference price.

We believe that the same study and analysis can be applied to many auctions around the world under similar conditions.

This paper is organized as follows.

In Section 2, we describe the context of this particular energy auction, its challenges, and some literature that addresses similar issues.

In Section 3, we describe our approach and perspective, as well as some terminology. In this section, we take a naive approach and look only for a design that can win the auction and whose annual revenue is at least equal to the internal rate of return of the investment. We also present the formula established by the regulator to determine the winners, which is necessary for the analysis in Section 45.

In Section 5, we take a very different perspective, namely a mathematical optimization for revenue of the energy provider, and discuss some of the results obtained and possible consequences.

In Section 6, we describe the results of the auction and our conclusions can be found in Section 7.

# 2. Context of the auction

#### Isolated Systems

Isolated systems are places that, for technical or economic reasons, are not connected to the national power grid and are supplied by local power generation.

Almost every country has its isolated systems, in different conditions and sizes. The literature is full of examples such as in Russia, Japan, Canada, Colombia and many islands in the Caribbean and Indonesia.

Most of these isolated grids with local power generation are located on islands, in rural areas, or in remote regions with strong economic activities such as mining or onshore oil and gas exploration.

In areas far from main power grids, regional isolated grids powered by expensive diesel fuel are often the main source of electricity for industry and households. Another common feature of these systems is that governments usually subsidize the fuel [8].

Among isolated systems, islands<sup>5</sup> are particularly vulnerable in terms of energy security, as they often have limited capacity for energy sources and are often not connected to the energy grid [9, 10], and many solutions for such islands are sought using renewable sources [11].

Islands are often forced to invest in renewable energy to minimize their dependence on fossil fuel energy production [12].

In our case, the focus is on the northern region of Brazil, where the country's 250 isolated systems account for about 1% of national energy consumption and have historically been supplied by diesel power plants, an expensive solution based on complicated logistics and responsible for high greenhouse gas emissions.

Although many publications indicate that renewable energy is already a cost-effective solution, especially for economies dependent on expensive fuels, conventional power generation is still the main source of electricity for isolated systems, even in newer projects [8].

## Auctions and Energy Auctions

Auctions have been used for millennia and remain the simplest and best-known means of price discovery in multilateral trading without intermediary "market makers" such as brokers and specialists. Their trading procedures, which simply process bids and offers, are a direct extension of the usual forms of bilateral negotiations [13].

Energy auctions, in particular, are demand-driven and the world's most popular system for promoting renewable energy. They have been evaluated according to various criteria, such as their effectiveness and efficiency [14].

# Auction targets and their link to energy and environmental policy; hydraulic energy depletion

Energy auctions are critical to the sustainability of the power sector. They are used to award concessions for new power plants and contracts to meet current and future incremental demand.

In developing countries, whose energy matrix is mainly based on hydropower, the increasing energy demand requires an exponential growth of reservoirs, which is not feasible. In this way, the total capacity of hydropower to meet demand is depleted.

The construction of hydropower plants with insufficient reservoirs to meet current storage needs, along with the volatility of renewable energy sources, has increased the demand for distributed renewable energy sources.

Distributed renewable energy sources are not only about transitioning to a green energy supply, but also about supplying certain regions and enabling the necessary expansion of the economy and a reduction in prices.

<sup>&</sup>lt;sup>5</sup> In the context of energy, an island or energy island can also mean an artificial island or an island on a platform that serves as a hub for power generation from surrounding offshore sources to interconnect them and distribute the power.

The design of an energy auction by the regulator is critical to encourage not only an increase in energy production, but also the production of more renewable energy as a state energy and environmental policy.

## Biomass and its importance

Biomass is a clean, renewable energy source. Its original energy comes from the sun, and plant or algal biomass can be replenished in a relatively short time. Trees, crops, and municipal solid waste are constantly available and can be sustainably managed.

When trees and crops are managed sustainably, they can offset carbon emissions when they absorb carbon dioxide through respiration. In some bioenergy processes, the amount of carbon that is reabsorbed actually exceeds the carbon emissions released during the processing or use of the fuel [15].

# The case of Brazil

Brazil has historically relied on hydroelectric power plants that depend on large reservoirs that can be used year-round to minimize the impact of energy fluctuations caused by natural factors.

As a result, thermoelectric power plants played a supporting role in the portfolio of electricity generation sources, usually activated during periods of peak demand or severe drought, as these power plants were intended only to supplement hydropower. However, the thermoelectric power plants, which could be shut down when not needed, incurred high maintenance costs due to unexpectedly frequent and constant outages. The imbalance between energy supply and demand in 2001 led to a rationing decree [16].

The historical energy pattern in Brazil shows constant signs of depletion due to the difficulty of developing new power plants with storage capacity to meet increasing demand and the expansion of intermittent renewable energy sources. The combustion of biomass such as sugarcane, biogas, wood, beets, charcoal, vegetable oils and others represents the use of biomass in Combined Heat and Power (CHP) plants. These CHP processes are based on the simultaneous and sequential generation of electricity from mechanical energy and thermoelectric energy from the same primary source.

The energy auction in Roraima was primarily aimed at energy supply, since locally generated electricity is insufficient to meet demand, as Roraima State is characterized by a significant imbalance between consumption and generation of internal electricity [17]. At the same time, the auction aimed to allow power plants with renewable biomass, although no restrictions were set in terms of greenhouse gas emissions.

The auction is similar to that studied by Abbas et al [18] in terms of being isolated and based on steam turbine systems, but focusing on a chip cogeneration plant based on wood burning, and comparing fossil energy versus biomass energy (Marchenko et al. [19]). According to Tillman and Jamison [20], this cogeneration type is feasible and can be generalized to other regions of the country, as demonstrated by Nzotcha and Kenfack [21] in Cameroon and sub-Saharan region, and Madlener and Vogtli [22] in Basel and other Switzerland regions, as well as to other cases where government barriers to inflexibility plays an unnecessary negative role (Espinoza et al. [23]).

Biomass-based energy cogeneration is one of the most efficient and ecological alternatives emerging in the Brazilian economy, with the ability to supplement the Brazilian hydroelectric park. In Brazil, the role of biomass cogeneration has been limited to the production of sugarcane bagasse. Only 9 biomass cogeneration projects incorporate woodchips (202MW average contracted) and have been awarded in energy auctions out of a total of 156 biomass cogeneration projects (1.618MW average contracted), indicating that woodchips use 5.7% of biomass projects, or 12.5% of total energy contracted. Given that cogeneration is a byproduct of sugar and ethanol production, it is worth noting that Brazil lacks an effective policy for biomass power generation.

## Risks and opportunities

Isolated systems, including islands and the state of Roraima, could be integrated into the power grid in the future.

This is a risk that the bidder must take into account, as the power plant could then become obsolete due to lack of demand.

On the other hand, Roraima has many renewable reforestations that are underutilized, and winning such auctions encourages other projects. Even if Roraima is connected to the power grid, the plants can still be used as a small part of the power supply and the remaining wood can be sold.

The same reasoning applies to other places that are isolated systems where renewable forests that are underutilized or could be created.

## Details of Roraima's Auction

#### **Historical Background**

Energy auctions in Brazil are a series of bidding processes in which the government encourages competition amongst proposals in order to deliver electricity for the future. Energy auctions are strictly governed by the National Electric Energy Agency (ANEEL) and occur within the framework of the Regulated Contracting Environment (ACR).

Although the energy auction in Roraima was primarily aimed at energy supply, it was also intended to enable renewable biomass power plants by establishing a "reference price" that would determine winning bids and in which inflexibility was one of the variables specified by the bidder. Inflexibility usually has a negative effect on the price that the bidder can offer, as we will show later.

A high degree of inflexibility may occur for two primary reasons: first, to secure a minimum quantity of raw materials in order to enter into long-term contracts with the raw materials suppliers; and second, *as in this study*, to be technically viable in order to provide the anticipated quantity of energy in the shortest time possible.

The majority of the energy auctioned in these processes is allocated to distributors. However, these auctions propose a strategy that ultimately benefits fossil-based initiatives at the expense of environmentally viable ventures such as biomass facilities. In particular, the restrictions imposed on the level of inflexibility allowed in auctions for biomass proposals, especially woodchips, appear to hinder the potential of biomass projects to compete with fossil projects<sup>6</sup>.

The thermoelectric share in the installed capacity of the Brazilian system is shown below.



Graph 1

Source: 2018 Election - Industry Proposals [25]

Brazil's electricity expansion was centralized before 2001, after demand increased. State-owned generation companies promoted energy supply. The energy supply and demand imbalance resulted in a rationing decree in 2001 [16]. In this context, the Electric Energy Crisis Management Chamber (GCE) was created. Ordinance No. 18 of 6/22/2001 of the Electric Energy Crisis Management Chamber - GCE established the Committee for the Revitalization of the Electric Sector Model to propose the model and correct current dysfunctions.

This Committee for the Revitalization suggested contracting reserve thermoelectric generation capacity. Such a reserve would protect the National Interconnected System (SIN) from potential shortages caused by higher than expected increases in demand, delays in the construction of already contracted plants, and delays in transmission reinforcement, among others. Furthermore, the reserve energy would boost thermoelectric improvement in the system, thus reducing hydrological noise and price volatility [24].

<sup>&</sup>lt;sup>6</sup> The Environmental Impact Report and other additional and detailed information can be found at the site of the Government of Roraima.

The recommendations of the Committee defined the Brazilian thermoelectric park as mostly composed of flexible units, reserve or emergency plants to complement hydraulic generation and no mandatory minimum generation. These are units with low fixed costs but high variable costs, and their long-term use results in high prices. The dominance of hydraulics, the broad National Interconnected System (SIN), and the configuration of water reservoirs influenced the choices for electrical system expansion. Much of the thermoelectric complementation were designed to be flexible, operating as a backup of hydro generation [25].

The thermoelectric participation was designed to supplement hydraulic generation by acting as a backup in adverse hydrological conditions, which is why its availability was designed to be flexible. Thermoelectric inflexibility refers to the percentage of contracted availability that the power plant must always generate, regardless of any dispatch<sup>7</sup> and merit order<sup>8</sup>. Thus, a thermoelectric power plant with 50% inflexibility creates half of its availability at all times, while a thermoelectric power plant 100% flexible only generates when sent in order of merit.

On the other hand, a flexible thermoelectric power plant is a variable fuel source, the availability of which is associated with a high degree of uncertainty about the time period and level of dispatch. The dispatchable sources are those whose generation time is independent of local weather conditions. Because they generate energy at a constant rate, thermal and hydroelectric plants are examples of dispatchable sources.

As Romeiro makes clear [26], since 2005, 18 auctions have been held using BCR<sup>9</sup> (Benefit-Cost Ratio) as a mechanism to select product availability. An average of more than 22 GW has been contracted in these auctions. The total includes 22% hydro, 16% wind, and 62% thermoelectric. The considerable challenges in acquiring an environmental license for the plants explain the minimal involvement of hydropower in these auctions. Given such limitation, less competitive sources were contracted until 2008, especially in the early auctions.

The most prevalent thermoelectric sources were fuel oil and diesel, followed by natural gas, coal, and biomass. Only six coal-fired thermoelectric plants won these auctions, but it was enough to sell more electricity than all 62 biomass-powered projects combined. By 2010, when wind energy became the most competitive source in the dispute, oil and diesel plants dominated and natural gas thermoelectric plants accounted for more than 5 GW of winning bids.

Despite the low fixed costs of all flexible power plants when dispatched, they result in significant variable operating costs, which are overestimated in the BCR since it assumes flexible thermoelectric power plants will only be used irregularly, overestimating low fixed costs.

<sup>&</sup>lt;sup>7</sup> *Dispatch* means sending energy above the inflexibility level on request from ONS.

<sup>&</sup>lt;sup>8</sup> The *Order of Dispatch* or *Order of Merit* is a procedure established by the regulatory authority to determine the order in which the power generators that have won the auction are called to dispatch when needed.

<sup>&</sup>lt;sup>9</sup> Only in the context of energy auctions, *BCR* is measured in R\$/MWh and in this paper we use it in the same meaning as Reference Price.

Romeiro's research also showed that additional flexible thermoelectric plants have been dispatched, increasing the share of thermoelectric generation in satisfying SIN load, which increased from less than 10% to 25% in 2012 and now accounts for approximately 30% of the total load.

As contracted flexible availability increasingly focuses on non-intermittent generation, the result is that BCR supports certain technologies and skews options in favor of flexible, dispatchable thermoelectric power plants with high variable unit prices.

#### Mechanisms of the Auction

Energy auctions are critical components for the sustainability of the Brazilian electricity sector, since they are the means by which concessions for new power plants and contracts to meet the future demands are processed. These auctions can be classified into two basic categories. The first consists of "quantity contracts" which are based on the provision of a fixed amount of energy at a fixed price. This type of auction is most commonly used in hydraulic energy contracts. The second is thermoelectric plant "availability contract" because it is intended to ensure the efficiency of the national hydrothermal system (which is the center of discussion in this paper).

The main feature of this category is the establishment of a fixed payment for the electricity producer, regardless of the amount of energy supplied. In these cases, the fixed portion covers the fixed cost of feeding the energy into the system, which may or may not be triggered by the feed-in. If the distributors are not fed in, they have to pay the variable cost of using the fuel, which means that in the end the consumer bears the cost.

It is always the consumer who pays. Fixed costs are the amount of insurance/security. Variable costs are the insurance effectively working. In both cases, it is under the population (the distributor is just an intermediary).

Precisely in this context, we can understand the goals of the 2019 energy auction in the state of Roraima. Roraima is the only Brazilian state that is not integrated into the National Interconnected System (SIN), as it currently relies on energy generated mainly by thermoelectric plants. Furthermore, all energy consumed in Roraima is generated locally or imported from other countries.

In Roraima, electricity generated locally is insufficient to meet demand. In 2018, Roraima had the second lowest electricity generation of all federated entities as it produced the equivalent to 0.05% of the country's electricity generation, while in the same year it consumed the equivalent of 0.2% of the national electricity consumption. Roraima State is characterized by a significant imbalance between consumption and generation of internal electricity [17].

The guidelines for conducting the Boa Vista Auction were established by the Ministry of Mines and Energy (MME) based on the publication of MME Ordinance No. 512/2018 of December 24, 2018. It was supplemented by the publication of MME Ordinance No. 134 of February 13, 2019, which amended various aspects of the previous Ordinance.

The auction categorized the registered bids into "Power Product" and "Energy Product". The power product corresponds to the solutions that allow load modulation and flexibility for variable operation to supply the maximum power required by the system. In this category, the product is separated into sub-products "Gas and Renewables" and "Other Sources". The energy product corresponds to the exclusive category of renewable sources, whose supply obligation is based on an annual energy output approved by the Energy Research Company (EPE).

To our knowledge, this is the first auction for an isolated system that behaves like an interconnected system, which is why renewable and other sources are distinguished.

Biomass cogeneration plants were usually a participant of the Energy Product auctions.

Biomass is not made to compete as a Power Product. We have always assumed that by renewable energy in the Power Product modality, the EPE means a solar plant with batteries, never a woodchip cogeneration plant, because it cannot be turned on and off - it is always on.

The Energy Product frequently deals with intermittent generation, especially when renewable sources are considered. The Power Product, on the other hand, deals with non-intermittent generation that occurs on demand. For example, solar energy usually is an Energy Product since it is intermittent, but when batteries are used, it becomes non-intermittent and can be a Power Product.

This factor is crucial because when energy security is discussed, we require nonintermittent energy so much that in the auction, the Power Product is auctioned first to ensure the security of the system, and the Energy Product is auctioned subsequently to meet the expected auction demand. At this point, inflexibility plays a vital role in the development of the project.

For the Energy Product, the price for energy generation would be substantially lower than the price for the power product. However, they were not compelled to generate on demand, but to supply an annual quantity of energy; there were no penalties in the BCR *formula* related to an inflexible part.

A supplier as an Energy Product does not need to generate when the agent demands it, but when it can. In this way, we can classify a solar plant with an expected MWh of R\$250.00 as a plant that generates only when it is demanded; on the other hand, for solar energy with battery, for example, we must add the cost of the batteries, which are expensive. The same analogy applies to woodchip. The prices for a plant auctioned as an Energy Product in Brazil vary between R\$ 130 MWh and R\$ 300 MWh. In all power auctions, the prices are much higher. Energy Product implies lower Capital Expenditures and higher Operating Expenses; with Product Energy it is the opposite.

Further explaining the Reference Price or BCR and the parameters of the formula, the objective was to technically have a plant that can be activated at any time in a CHP cycle, since the price of the energy product can be around R\$200/MWh and the auction for this product may not even take place.

#### **Results of the auction**

Of the 156 proposals submitted by various private actors, a total of 124 were eligible, representing 4.2 GW of capacity, with 53 projects (3.0 GW) eligible for the electricity product and 71 (1.2 GW) eligible for the energy product.

Seven of the nine winning projects in the subsequent phase were renewables under the Power Product scope, with a total installed capacity of 294 MW. Two winners in the Roraima region produce liquid biofuels on site, one also with photovoltaics and the other with biomass. A hybrid project with biofuels, photovoltaics and batteries has also won in Boa Vista.

A thermoelectric natural gas power plant is being built in Boa Vista, with fuel produced in the Amazon and completely flexible power generation. In addition, 4 projects based on biomass (woodchip) have been installed in Boa Vista and Bonfim, with a total of 40 MW, all coming from the same renewable reforestation owned by the stakeholder of this case study. This was the first time that a biomass cogeneration project won an auction under the Power Product scope.

The steady production of the declared capacity required some modifications to the existing boilers to make the project viable [27]. Figure 1 shows the schematic for the proposed boiler.



Compared to the government prospect of R\$ 1,078 MW/h, the estimated investment of the winners was R\$ 1.62 billion, with an average discount per MW/h of 22.7%. Roraima will generate 42.0% clean energy and 43.0% from natural gas. The Energy product winners based on natural gas or renewable sources have 15-year power trading contracts in isolated systems, while the other winners have 7-year contracts.

#### Figure 1

The stakeholder analyzed and designed a woodchip power plant project that won the Roraima Auction with an unfavorable reference price formula by avoiding its drawbacks to investigate whether the underlying ideas can be applied to similar projects, which is important because we are the largest eucalyptus producers in the world. We found that biomass projects can be competitive if they are allowed to operate with reasonable inflexibility.

# 3. Description of the approach and perspective

## Motivation

We examine how a particular woodchip power project won the 2019 auction in Roraima and is now operating three years later with a 15-year contract, even though the reference price formula was unfavorable for most biomass projects, and explain why it was unfavorable. This project is worth studying because the auction was preceded by an explicit analysis of the auction rules aimed at improving the benefits for stakeholders and avoiding the disadvantages of the reference price formula, which led to a better understanding of the stakeholders' perspective.

The underlying ideas may be applicable to similar projects to supplement hydropower plants by minimizing fluctuations in electricity generation, since Brazil is the largest eucalyptus producer in the world [28], the theoretical feasibility of which was analyzed by Ribeiro et al [29].



#### Picture 1 - Acacia forest in Roraima:

## **Reference Price**

The stakeholders owned an existing renewable reforestation (Acacia Mangium) of 22,275 ha that was originally intended for timber sales. However, the lack of electricity generation sources in Roraima could be exploited in a woodchip cogeneration project that would yield a much higher profit and solve a real challenge for the state.

The Reference Price, set by the Ministry of Mines and Energy [30] as mediator of the auction, is as follows. We quote:

#### **Equation 1 - Reference Price**

$$(1) P_{REF} = \frac{C_{other}}{f_c \times Pd_{\max} \times 8760} + \left(1 + \alpha \times \frac{F_{INFLEX}}{f_c}\right) \times C_{Fuel} + O \& M_{Var} + \left(1 - \frac{F_{INFLEX}}{f_c}\right) \times O \& M_{Var}$$

where

 $P_{REF}$  = Reference Price in R\$/MWh;

 $C_{\text{other}}$  = Cost of Other Items, expressed in Reals per year (R\$/year);

 $Pd_{max}$  = power availability of the supply solution in MW;

 $F_{INFLEX}$  = Under the Guidelines, the annual inflexibility factor associated with the inflexible energy amount, as defined by the proponent in the technical qualification process, which is limited to 50% (fifty percent);

$$f_c = 0.7;$$

 $\alpha = 0.2 \times f_c;$ 

 $O\&M_{Var}$  = Operation and Maintenance Cost of the Variable Portion, or Variable O&M, expressed in R\$/MWh, and

 $C_{Fuel}$  = Fuel Cost, applicable both to inflexible generation and to generation above the declared Inflexibility, expressed in R\$/MWh, with specific formulation for each type of fuel, that was presented in a Technical Report by EPE.

 $f_c$  and  $\alpha$  are constants set by the regulatory authority that mediates the auction; all other items are set by the bidder before the auction begins and cannot be changed, except for item  $C_{other}$ , which can be changed during the auction.

In this case study, initially  $C_{other}$  was R\$ 31,045,146.10 per year.

We now explain the components of the formula.

The Reference Price  $P_{REF}$  is intended to be an estimate of the future average electricity price effectively generated by each project participating in the Boa Vista and Connected Locations Auction, considering an annual period, and is measured in R\$/MWh.

 $f_c$  is the capacity factor, as a dimensionless value or as a percentage, and  $Pd_{max}$  is the maximum available capacity. The product  $P_{REF} \times 8,760$  can be defined as the maximum annual availability of the plant in MWh/year. Total annual revenues (TR) are divided into two components: fixed revenues ( $F_R$ ) and variable revenues ( $V_R$ ). Fixed revenues ( $F_R$ ) are used to offset annual fixed costs, including the *costs of inflexible generation*, which are defined by the generator before signing the contract. These revenues exclude the costs resulting from dispatch contracts, where the power plant generates energy that exceeds inflexibility. It is worth noting that the declaration of inflexibility is only allowed for natural gas or renewable energy power plants, while the formula proposed in the Power product applies to all sources or technologies, such as diesel oil. However, in this case, it is considered as fully flexible generation.

Fixed revenues can be broken down into two parts: (i) the portion associated with fuel costs for inflexible power generation,  $F_R$ , in R\$/year, and (ii) the portion associated with other items. The fixed revenues associated with fuel are composed of the product

of the fuel cost  $C_{Fuel}$  in R\$/MWh, the annual inflexibility factor  $F_{INFLEX}$  in percent, and the maximum annual availability of the power plant, i.e., the fixed revenues associated are  $F_{INFLEX} \times C_{Fuel} \times Pd_{max} \times 8,760$ 

Variable revenues ( $V_R$ ), in turn, include the variable costs of the power plant resulting from the order of dispatch, i.e., the fuel cost  $C_{Fuel}$  and the operation and maintenance ( $O\&M_{Var}$ ) costs of the variable portion, both measured in R\$/MWh, or  $V_R = O\&M_{Var} + C_{Fuel}$ .

All the costs above are proportional to the variable generation period during the year, represented here by the larger value between the difference between the capacity factor  $f_c$  and the annual inflexibility factor  $F_{INFLEX}$  and zero. When the difference  $(f_c - F_{INFLEX})$  is negative, it means that the power plant has received the financial value for the inflexibility of the fuel over the period of one year, but has not generated all the contracted energy related to this inflexibility. When this difference is positive, it is intended to reflect the portion of generation in the order of dispatch (or order of merit,) that is above the inflexibility.

We believe that the intent of the regulatory agency that issued this formula was to reduce inflexibility as much as possible while allowing energy buyers to use the expensive thermoelectric plants only when it is really needed.

To understand the implications of the formula, we need to rearrange the formula and then analyze it in more detail.

# 4. Analysis of the formula

After rearranging the formula to isolate inflexibility and assess its impact, the formula becomes:

#### Equation 2 - Reference Price

(2) 
$$P_{REF} = \frac{C_{other}}{f_c \times Pd_{max} \times 8,760} + C_{Fuel} + O \& M - \frac{F_{INFLEX}}{f_c} (O \& M - \alpha \times C_{Fuel})$$

All other constants and variables remaining the same, we see in the Equation 2 that the effect of inflexibility on the Reference Price depends on the sign of  $\tau$  = (Variable O&M - a\*Fuel Cost). That is, the Reference Price increases with inflexibility when  $\tau$  is negative and decreases when it is positive.

In auctions with fuel projects (excluding wind and hydro), Fuel Cost has historically been much larger than Variable O&M, the sign of the number  $\tau$ = (Variable O&M -  $\alpha$ \*Fuel Cost) is negative and Inflexibility penalizes the Reference Price. For projects with zero inflexibility, this sign simply does not matter as the multiplying number is zero.

This means that a fossil fuel project with zero inflexibility can have a low reference price and win an auction because fuel costs and maintenance costs of the variable portion are independent factors in the reference price, although they depend on market prices. With few exceptions, fossil fuel projects have low operating costs but high variable costs. As long as the energy generated is consumed only occasionally, the total cost to buyers can potentially be low, at least at the time of the auction and based on projected future energy use.

Inflexibility penalizes the reference price for almost all fuel projects, whether fossil fuel or biomass based. Inflexibility, however, is essential for the efficient and stable operation of certain biomass projects like ours.

## Consequences for the stakeholder

In this case, however, declaring 50% inflexibility was the maximum allowed<sup>10</sup> and would result in a lower bid price if the declaration of Variable O&M and Fuel Cost was carefully chosen. Chosen is a key word here. Variable O&M and Fuel Cost are simply declared. The profitability of the project is entirely the responsibility of the bidder.

Also, in order to participate in the auction and win the bid, we needed to be able to produce energy at all times and still guarantee a minimum biomass flow to make the project profitable, and the 50% inflexibility was necessary for that.

So we declared the operation and maintenance cost as R\$302.00/MWh, which was much *higher* than the actual cost, and a fuel price of R\$85.00/MWh, which was much *lower* than the actual cost. Thus, the component (Variable O&M -  $a^*$ Fuel Cost) became positive and the inflexibility became an advantage since it allowed a lower reference price.

The reason why the formula was *favorable* in this case is that our Variable O&M and Fuel Cost were incurred *together* and managed by the same energy provider and were not dependent on external market prices. In this way, it only mattered that both costs compensated each other in a profitable way, resulting in a positive difference for the number (Variable O&M -  $\alpha$ \*Fuel Cost).

Unlike almost all fossil fuel based projects that have to buy fuel from third parties, our biomass was self-produced and we had control over the costs incurred. The above costs resulted in a positive value for the number (Variable O&M - Fuel Costs).

More importantly for our actions and analyses, sustainable energy matrices are no longer a matter of choice, but rather a matter of possibility and feasibility.

This implies models based on systems that use low-carbon or renewable carbon to reduce the use of fossil fuels in energy production.

Biomass energy production has many advantages, first because it is based on renewable biological organisms, and second because it is well adapted to the biological conditions, soil and temperature in tropical developing countries, so it can be produced close to where it is consumed, generating income and jobs for local people;

<sup>&</sup>lt;sup>10</sup> According to article 6, §4, of MME Ordinance No. 512, of December 21, 2018, Power product supply projects whose primary sources are natural gas or renewables may declare inflexibility of annual generation limited to 50%.

We now perform a different analysis of Equation 2, but now under an optimization perspective.

# 5. Optimizing for profit of the energy provider

Let us review Equation 2:

(2) 
$$P_{REF} = \frac{C_{other}}{f_c \times Pd_{max} \times 8,760} + C_{Fuel} + O \& M - \frac{F_{INFLEX}}{f_c} (O \& M - \alpha \times C_{Fuel})$$

In this equation, the only control variables are  $O\&M_{var}$  and  $C_{Fuel}$ , i.e., those are the variables that the bidder can set the value *before* the auction begins. The bidder can also control  $C_{other}$ , that is defined before the auction, but that can be changed *during* the auction, so we consider it a constant.

The total annual revenue for the inflexible generation is equal to  $C_{other}$  plus  $C_{Fuel}$  times the inflexible generation (85 x 8,163 x 50% x 8760 = 3,039,084.90). This way, we change our initial declaration of  $C_{other}$  to R\$ 34,084,231.00 (R\$ 31,045,146.10 plus R\$ 3,039,084.90).

Now suppose that for some reason the bidder believes that a certain value of  $P_{REFO}$  can win the auction, or at least is close enough so that during the auction  $C_{other}$  can be used to fine tune  $P_{REF}$ .

Let us define  $D_{OI}$  as the average energy dispatched per year above the inflexibility level, expressed as a percentage of the remaining maximum power available above the inflexibility level.

This variable  $D_{OI}$  is a random variable that will change significantly over the life of the contract and is essentially unknown, but for which the energy generator must be prepared for.

Since this additional energy dispatched is unknown, the bidder must be prepared for the worst scenario of no additional energy dispatched at all.

Under this perspective, a safe solution is to increase the initially declared  $C_{other}$  in order to cover all its fixed costs, including the operation at inflexibility level only, so this is why we change our initial declaration of  $C_{other}$  from R\$ 31,045,146.10 to R\$ 34,084,231.00.

Let us call  $P_{ED}$  the bidder's estimated revenue per year. It can be calculated as

$$P_{ED} = D_{OI} \times (1 - F_{INFLEX}) \times 8760 \times Pd_{max} (O \& M_{var} + C_{Fuel}) + 8760 \times F_{INFLEX} \times Pd_{max} \times C_{Fuel}$$

However,  $D_{Ol}$  is essentially *unknown*. The only remaining parcel that can be maximized is the parcel multiplying  $D_{Ol}$ , i.e.  $(1 - F_{INFLEX}) \times 8760 \times Pd_{max} (O \& M_{var} + C_{Fuel})$ . The annual cost of operating at inflexibility level only should *not* be considered at all, since it is already covered by  $C_{other}$ .

In terms of Mathematical Programming, this problem can be stated as Linear Programming Program (LP), a very traditional and widely used tool in optimization.

This LP problem can be stated as

$$\begin{cases} \max(1 - F_{INFLEX}) \times 8760 \times Pd_{\max}(O \& M_{var} + C_{Fuel}) \\ s.t. \\ \frac{C_{other}}{f_c \times Pd_{\max} \times 8760} + C_{Fuel} + O \& M - \frac{F_{INFLEX}}{f_c} (O \& M_{var} - \alpha \times C_{Fuel}) \le P_{REF0} \\ C_{Fuel} \ge 0, \ O \& M_{var} \ge 0 \end{cases}$$

As an example, in the case of the Uniagro Bonfim project, which were one of the projects under our analysis and design, the fixed parameters were

 $Pd_{max} = 8163, f_c = 0.7, C_{other} = 34084231, P_{REF0} = 800, F_{INFLEX} = 0.5, \alpha = 0.14$ 

Our LP problem is now

 $\begin{cases} \max 0.5 \times 8760 \times 8.163 \times (O \& M_{var} + C_{Fuel}) \\ s.t. \\ \frac{0.5 \times C_{Fuel}}{0.7} - \frac{34084231}{0.7 \times 8.163 \times 8760} + C_{Fuel} + O \& M - \frac{0.5}{0.7} (O \& M_{var} - 0.14 \times C_{Fuel}) \le 800 \\ C_{Fuel} \ge 0, \ O \& M \ge 0 \end{cases}$ 

Since there are only two variable  $O\&M_{var}$  and  $C_{Fuel}$ , we can use the Simplex method, and the optimal result is O&M = 416.75 and  $C_{Fuel} = 0!$ 

Replacing these values in the formula, we obtain exactly the desired value 800 for  $P_{REFO}$ .

The associated variable revenue for additional dispatch is 416.75 R\$/MWh, quite above our actual value of 387.00 R\$/MWh, resulting in R\$ 29.75 for each MWh dispatched above the inflexibility level. The total fixed revenue also increased to R\$ 34,084,231.00. In any case, regardless of the level of dispatch above the inflexibility, the price for the consumer would increase significantly.

Something is very wrong here! There must be serious errors, either in the model we have shown with its embedded ideas, or in the concepts behind the regulator's formula.

In any case, we have taken a more conservative approach to the values in or bid,  $O\&M_{var} = 302$  and CFuel = 85. These values cover the different scenarios, with sufficient profit.

The reasons why we did not pursue a more aggressive optimization approach are, first, that there was a possibility that the regulator ANEEL would suspect some kind of fraud behind the bid (which was *not* the case) and would stop the auction as soon as we declared a zero in fuel costs before the auction, even though all the rules were followed and the reference price would be a winning price; second, we did not want our total fixed annual revenues to be "excessive" or our fuel costs to be "too low," whatever that might mean.

Our interpretation is that the formula has a serious flaw. It regulates the price that is decisive for the auction and thus, in a sense, sets an upper limit for the reference price. However, as long as  $O\&M_{var}$ ,  $C_{other}$  and CFuel can be freely chosen, and as long

as the rules and the formula for the reference price are respected, there is nothing to prevent a bidder from applying the optimization models we propose, and reaching similar conclusions, regardless of what the final price paid by the consumer would be.

Our comments above are consistent with Matthew's [2] findings that "prequalifications and penalties drive realization rates, while technological banding or the pricing rules do not affect effectiveness."

Table 1 - Seller Summary

## 6. Auction results

Below we can see the actual auction results:

LEILÃO × GE Supremento a la cotalidade: 2019	ERAÇÃO neciadas															
Owner	СЛРЈ	Supply Solution	CE.G.	Connecti on Point	U F	Typ e	Source	Investme nt Value (R\$)	No min al pow er ( MW )	Supplem entary Capacity ( MW)	Powe r Availa bility ( MW)	Infle xible ener gy (M Wm )	Refer ence Price (R\$/ MWh )	Total Inflex (MWh)	Fixed Revenue Other Items (R\$/Year )	Fixed Revenue (R\$/Year )
Power Product - Other Sources - POT-DF-2021-07																
oliveira energia Geração e Serviço LTDA	04.210.42 3/0001-97	Monte Cristo Sucuba	UTE.PE.RR. 044653- 0.01	SUCUBA- 69	R R	OLE OD	Diesel oil	126,983,7 50.00	42.2 55	0.000	38.11 6	0.00 0	1,059. 17	0.000	11,875,8 01.00	11,875,8 01.00
Total								126,983,7 50.00	42.2 55	0.000	38.11 6	0.00 0		0.000	11,875,8 01.00	11,875,8 01.00
Power Product - Gas and Renewables - POT-GR-2021-15																
AZULÃO GERAÇÃO DE ENERGIA S/A	30.185.13 0/0001-07	Jaguatirica II	UTE.GN.RR. 044619- 0.01	BOA VISTA- 230	R R	GAS	Natural gas	425,410,8 00.00	126. 290	0.000	117.0 40	0.00 0	798.1 7	0.000	429,300, 196.62	429,300, 196.62
BRASIL BIO FUELS S/A	09.478.30 9/0001-66	BBF BALIZA	UTE.AI.RR.0 44586-0.01	SAO JOAO DA BALIZA- 69	R R	HIB G	Biofuel + Biomas s	97,416,02 2.00	17.6 16	5.000	13.31 0	6.65 5	670.0 0	875,105 .880	2,456,91 4.14	35,784,0 17.46
BRASIL BIO FUELS S/A	09.478.30 9/0001-66	Híbrido Forte de São Joaquim	UFV.RS.RR. 044589- 4.01	BOA VISTA-69	R R	HIB G	Biofuel + Solar Radiati on	537,759,8 83.00	56.2 18	36.300	51.42 0	25.7 10	825.0 0	3,380,7 62.160	6,069,35 2.91	168,995, 463.74
ENERPLAN PONTAL PARTICIPACOES SOCIETARIAS S/A	17.184.80 6/0001-80	PALMAPLAN ENERGIA 2	UTE.BL.RR. 044588- 6.01	Rorain Opolis- 34,5	R R	BIO	Biofuel	70,355,71 3.00	11.4 90	0.000	10.97 6	0.00 0	820.6 7	0.000	12,805,4 87.50	12,805,4 87.50

Owner	CNPJ	Supply Solution	C.E.G.	Connecti U on Point F	Typ e	Source	Investme nt Value (R\$)	No min al pow er ( MW )	Supplem entary Capacity (MW)	Powe r Availa bility ( MW)	Infle xible ener gy (M Wm )	Refer ence Price (R\$/ MWh )	Total Inflex (MWh)	Fixed Revenue Other Items (R\$/Year )	Fixed Revenue (R\$/Year )
UNIAGRO COMÉRCIO DE ENERGIA LTDA	32.379.72 3/0001-30	BONFIM	UTE.FL.RR. 044603- 3.01	Bonfim- R 69 R	BIO	Wood Chips/ Waste	98,600,00 0.00	10.0 00	0.000	8.163	4.08 1	800.0 0	536,635 .176	31,045,1 46.10	34,084,2 31.00
UNIAGRO COMÉRCIO DE ENERGIA LTDA	32.379.72 3/0001-30	CANTÁ	UTE.FL.RR. 044604- 1.01	Bonfim- R 69 R	BIO	Wood Chips/ Waste	113,500,0 00.00	10.0 00	0.000	8.163	4.08 1	800.0 0	536,635 .176	31,045,1 46.10	34,084,2 31.00
UNIAGRO COMÉRCIO DE ENERGIA LTDA	32.379.72 3/0001-30	PAU RAINHA	UTE.FL.RR. 044605- 0.01	boa r Vista-69 r	BIO	Wood Chips/ Waste	76,500,00 0.00	10.0 00	0.000	8.163	4.08 1	754.0 0	536,635 .176	28,742,5 92.37	31,781,6 77.27
UNIAGRO COMÉRCIO DE ENERGIA LTDA	32.379.72 3/0001-30	Santa Luz	UTE.FL.RR. 044606- 8.01	boa r Vista-69 r	BIO	Wood Chips/ Waste	76,500,00 0.00	10.0 00	0.000	8.163	4.08 1	754.0 0	536,635 .176	28,742,5 92.37	31,781,6 77.27
		Tota	ıl				1,496,042 ,418.00	251. 614	41.300	225.3 98	48.6 89		6,402,4 08.744	570,207, 428.11	778,616, 981.86
Grand total															
Nominal power ( MW):	293.869	Power Availability ( MW):	263.514	Total Inflex (MWh):	6,402	2,408.744	Inflexible (N	energy (Wm):	48.689						
Supplementary Capacity ( MW):	41.300	Investment (R\$):	1,623,026,1 68.00	Supply Solution (No.):	9		Ener	Energy Lot: 0.1 Mwaverage							

For the Uniagro projects that is our case study, the reference price for the above operating and fuel costs was R\$800.00 MWh for the Bonfim connection projects and R\$754.00 MWh for the Boa Vista connection projects.

The Reference Prices of the winning projects are shown in the table below.

	Oliveira	Azulão	BBF	BBF C	Enerplan B	Uniagro - Boa Vista	Uniagro - Bonfim	
P <sub>ref</sub>	1,059.17	798.17	670.00	825.00	820.67	800.00	754.00	R\$/MWh
								-
Rf <sub>total</sub>	11,875,801.00	429,300,196.62	35,784,017.46	168,995,463.74	12,805,487.50	34,084,231.00	31,781,677.27	R\$/year
Rfother	11,875,801.00	429,300,196.62	2,456,914.14	6,069,352.91	12,805,487.50	31,045,146.10	28,742,592.37	R\$/year
P <sub>d.max</sub>	38.116	117.040	13.310	51.420	10.976	8.163	8.163	MW
Finflex	0%	0%	50%	50%	0%	50%	50%	Percentag e
f	0.7000	0.7000	0.7000	0.7000	0.7000	0.7000	0.7000	Constant
a	0.1400	0.1400	0.1400	0.1400	0.1400	0.1400	0.1400	Constant
O&M <sub>var</sub>	-	-	38.71	35.00	-	302.00	302.00	R\$/MWh
C <sub>Comb</sub>	1,008.36	200.00	571.67	723.41	630.41	85.00	85.00	R\$/MWh
Total hours	8,760	8,760	8,760	8,760	8,760	8,760	8,760	Hours/yea r

# Table 2 - Reference Price (P<sub>Ref</sub>) (R\$/MWh)

Uniagro - Boa Uniagro -Bonfim Oliveira Azulão BBF BBF C Enerplan B Vista According to project data According to the auction system RFather: Fixed income linked to other items Pdmm: Maximum available power Finflex: Annual inflexibility factor fc: Capacity factor a: trade-off between fuel cost and flexibility for system operation O&M<sub>var</sub>: Operation and maintenance cost of the variable portion Ccomb: Fuel cost Total hours: Total hours for a year

For exercise purposes, if we exchange the value of the operation and maintenance costs with the value of the fuel costs (keeping the R\$387.00 MWh indicated for the variable part), we obtain a reference price for the Bonfim project of R\$976.70 and for the Boa Vista project of R\$930.70 MWh, all other conditions remaining the same.

As an example, we can apply the same optimization to the BBF projects and show some interesting results.

As mentioned above the variable revenue can be expressed as  $V_R = O \& M_{Var} + C_{Fuel}$ .

The BBF projects both declare the following variable revenue:

BBF Baliza:  $O\&M_{var}$  of R\$ 38.71 MWh  $C_{Fuel}$  of R\$ 571.67 MWh Variable Revenue of R\$ 610.38 MWh Total Annual Revenue: R\$ 35,784,017.46  $P_{REF}$ : R\$ 670.00 Mwh

BBF Hibrido Forte de São Joaquim:

O&M<sub>var</sub> of R\$ 35.00 MWh

*C<sub>Fuel</sub>* of R\$ 723.41 MWh

Variable Revenue of R\$ 758.41 MWh

Total Annual Revenue: R\$ 168,995,463.74

*P<sub>REF</sub>*: R\$ 825.00Mwh

The Total Annual Revenue for the inflexible generation is equal to  $C_{other}$  plus  $C_{Fuel}$  times the inflexible generation as mentioned above. So if we keep the same variable revenue to the projects and make  $C_{Fuel}$  equal to zero, and keep the same  $P_{REF}$ , we would have the following  $O\&M_{var}$  and Total Annual Revenue:

BBF Baliza:

*O*&*M*<sub>var</sub> of R\$ 610.38 MWh

Total Annual Revenue: R\$ 40,449,811.93

PREF: R\$ 670.00 Mwh

BBF Hibrido Forte de São Joaquim: O *O&M*<sub>var</sub> of R\$ 758.41 MWh Total Annual Revenue: R\$ 191,805,119.26 *P<sub>REF</sub>*: R\$ 825.00Mwh

So with the same winning  $P_{REF}$ , BBF have won the auction they could be making an additional  $C_{other}$  of R\$ 27,475,450.00 per year (BBF Baliza = R\$ 4,665,794.47 and BBF Hibrido Forte de São Joaquim = R\$ 22,809,655.53). In the 15 year contract we are talking about R\$ 412,131,750.00.

This value is very revealing because it shows, for a winning project where the optimization model was not used, how much money could be lost in consumer efficiency if only the same  $P_{REF}$  equation was applied.

# 7. Conclusions

We chose not to examine the differences in carbon footprints between biomass and natural gas or diesel power plants, as these have been extensively studied in previous works. However, such effects should be considered in public policy because the decision to introduce reserve energy/electricity should take into account not only the financial social cost of the flexibility gain, but also the social cost of replacing a renewable energy source with a fossil one when both can solve the same problem (reserve/electricity). In addition, Duval [31] has shown that the use of biomass cogeneration reduces emissions, as compared to other carbon sources.

From the regulator's point of view, it is clear that the option of inflexible generation can be beneficial for the power producer, as it provides greater predictability in the management of fuels and power generation, as greater inflexibility is declared. As a result, inflexibility can translate to lower electricity generation prices, primarily due to lower fuel costs.

On the other hand, inflexible generation may penalize generation when the order of economic merit is applied by the regulator, which aims to match supply to demand through the sequential dispatch of plants with lower operating costs.

Now from the operator's point of view, the less inflexible the thermoelectric plants are, the more robust the optimization of system operation with the objective of minimizing the total cost to the electricity consumer.

Qualitatively, it is possible that a thermoelectric power plant with less inflexibility, even if it has higher fuel costs (which directly affects the higher price of its electricity generation), enables the system operator to generate more economically overall due to greater autonomy in portfolio management over a given period.

In addition, the regulator's argument for the Roraima auction [20] was that it must be taken into account that contracting inflexible generation has an impact on the maximum amount contracted in the Energy product, i.e., the more inflexible generation contracted in the Power product, the less energy can be contracted in the Energy product to avoid overproduction, which would lead to additional costs for the consumer.

Yet, only 48.69 MW of inflexible energy was contracted in the auction, representing 1/6 of the state's demand, and the regulator decided not to contract any energy product in the auction, so the expectation ended up being to generate energy via power product. This weakens the regulator's argument.

Although the intent of the regulator was to create a  $P_{REF}$  equation that would optimize the flexibility, they ended up with a completely different result. Expectations regarding future energy use, hydropower development, or even a future connection to the power grid were all wrong.

Another important flaw is that as long as the bidder can freely declare the costs O&M and  $C_{Fuel}$ , with no upper limitation to O&M, the reference price can be adjusted to any number, subject only to the price that the bidder estimates that can win the bid.

Inflexibility aside, Uniagro Bonfim and Azulão projects have an almost identical  $P_{REF}$ , but the variable cost of Bonfim is almost twice the variable cost of Azulão. If only economic efficiency is considered, this is a distortion.

This is relevant only to point out that the PREF formula had an important flaw – namely, that as long as the bidder can freely declare the cost of O&M and  $C_{Fuel}$ , and there is no cap on O&M, the reference price can be adjusted to any number, subject only to the price that the bidder estimates that can win the bid.

This does not preclude the regulator from setting up special auctions for woodchip projects to feed into the grid. As mentioned earlier, Brazil is one of the largest producers of eucalyptus, and the switch from fossil fuels (including natural gas) to renewable energy is imperative with respect to the environment.

Inflexibility is essential for the development of woodchip cogeneration projects to ensure the flow and availability of biomass. In a scenario where the regulator has decided to penalize inflexibility, and where the project developer is doing both power generation and feedstock production, we can sometimes find a way to achieve very competitive prices by avoiding the penalty formula. The ideal, however, is that we do not have to find workarounds, but that the regulator establishes affirmative policies that allows it.

A future challenge for this work is to review the technical and economic parameters when and if the isolated system of Roraima is connected to the National Interconnected System, and a future work is to perform a similar analysis for connected systems with renewable eucalyptus.

# 8. Authors contribution

None

## 9. Conflict of interest

There is no conflict of interest.

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